

Industry-led Consortia: A Strategic Vehicle for Advancing Manufacturing Innovation

Biomass Research and Development Technical Advisory Committee

Mike Molnar May 20, 2015

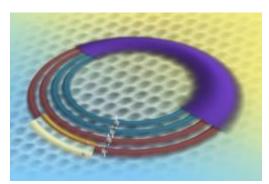
NIST's Unique Mission

To promote U.S. innovation and industrial competitiveness by advancing measurement science, standards, and technology in ways that enhance economic security and improve our quality of life.

- Mission focus: Targeting Investments to <u>Advance U.S. Innovation and Boost Economic Recovery</u>
- Deep research expertise underpins technological innovation e.g. lasers, memory, GPS, wireless
- Non-regulatory status enables <u>important role as a convener that facilitates collaboration between industry and government</u>



Cybersecurity: Improved response to cyber threats



Nanomanufacturing: New measurement tools for advanced materials manufacturing



Energy: Measurements and standards for energy security

Interagency Advanced Manufacturing National Program Office (AMNPO) – Housed at DOC / NIST



Executive Office of the President

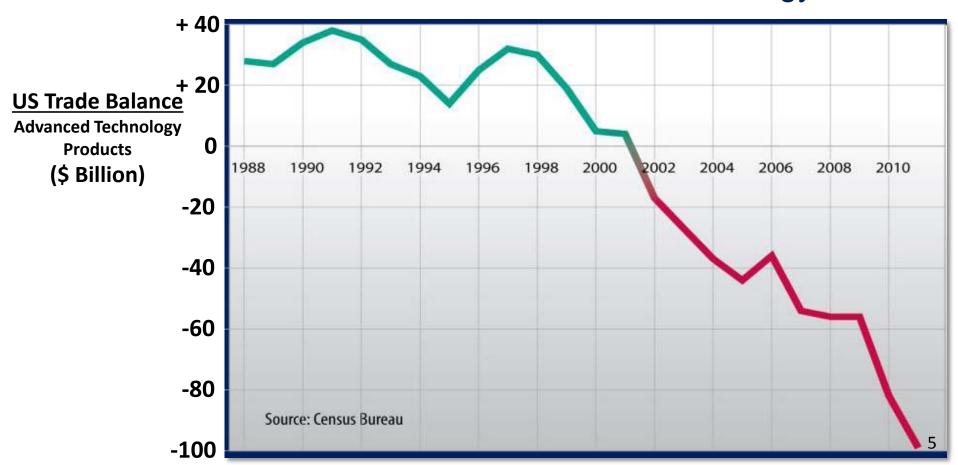




PCAST AMP and Manufacturing

Challenge: US losing leadership in Advanced Products

U.S. Trade Balance for Advanced Technology Products

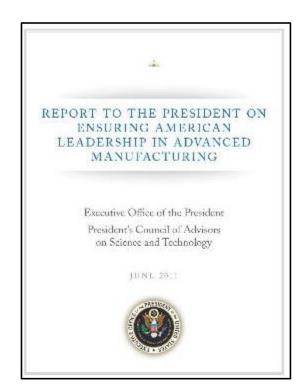


Products invented here, now made elsewhere - not driven by labor cost



PCAST: The independent basis of NNMI

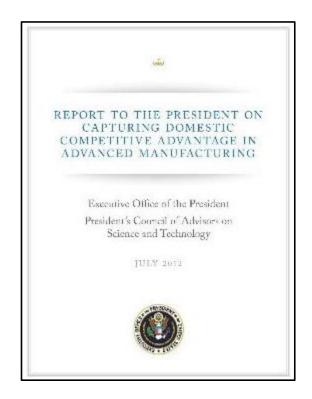
President's Council of Advisors on Science and Technology



PCAST 2011

Recommends Advanced

Manufacturing Initiative as national
innovation policy



PCAST 2012

Recommends Manufacturing

Innovation Institutes to address

key market failure



PCAST 2014

Recommends strong, collaborative

network of Manufacturing

Innovation Institutes

PCAST Message on HOW.... Partnership

Industry – Academia – Government

Working better, together to create transformational technologies and build new products and industries

And when... NOW

We can't wait to restore US Manufacturing Leadership

Interagency Federal Team supporting

National Network for Manufacturing Innovation









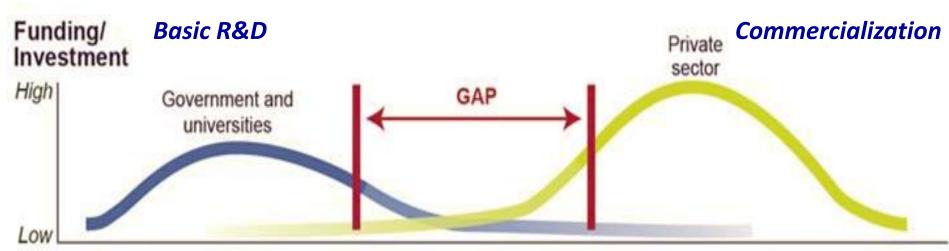






NNMI: addressing the "Scale-up" Gap

Focus is to address market failure of insufficient industry R&D in the "missing middle" or "industrial commons" to de-risk promising new technologies



Manufacturing-innovation process

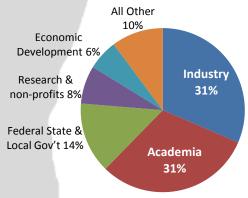
Basic manufacturing research

Proof of concept

Production in laboratory

Capacity to produce prototype Capability in production environment Demonstration of production rates NATIONAL NETWORK FOR MANUFACTURING INNOVATION

Public Engagement on Design Workshops & Request for Information



Broad & Diverse Stakeholder Input 1,200 voices on the NNMI Design!



Cuyahoga Community College Cleveland Ohio

Rensselaer Polytechnic Institute Troy New York



University of Colorado Boulder, Colorado



National Academies Beckman Center Irvine California



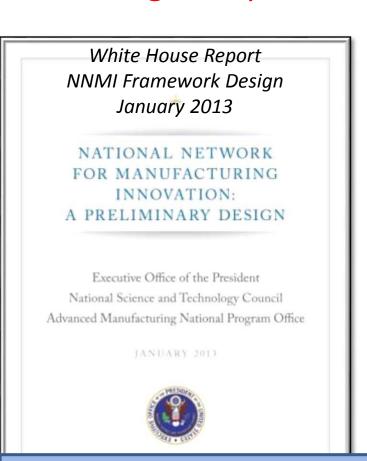


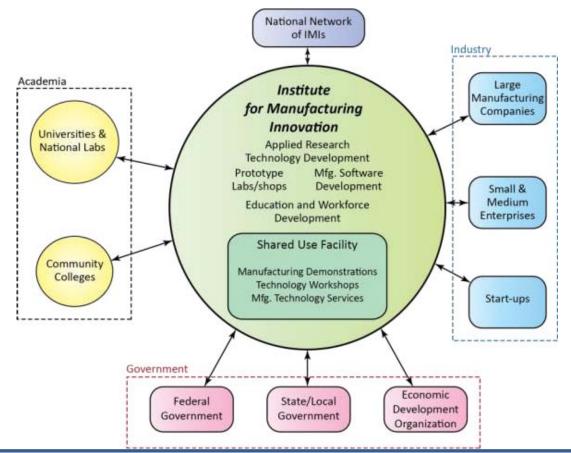
U.S. Space and Rocket Center Huntsville, Alabama

NATIONAL NETWORK FOR MANUFACTURING INNOVATION

The Institute Design

Creating the space for Industry & Academia to collaborate





Partnership: *Industry – Academia – Government*

Working better, together to create transformational technologies and build new products and industries

The Institute Summary

Applied Research + Education/Workforce Skills + Development of Future "Manufacturing Hubs"

The Federal investment in the National Network for Manufacturing Innovation (NNMI) serves to create an effective manufacturing research infrastructure for U.S. industry and academia to solve industry-relevant problems. The NNMI will consist of linked Institutes for Manufacturing Innovation (IMIs) with common goals, but unique concentrations. In an IMI, industry, academia, and government partners leverage existing resources, collaborate, and co-invest to nurture manufacturing innovation and accelerate commercialization.

As sustainable manufacturing innovation hubs, IMIs will create, showcase, and deploy new capabilities, new products, and new processes that can impact commercial production. They will build workforce skills at all levels and enhance manufacturing capabilities in companies large and small. Institutes will draw together the best talents and capabilities from all the partners to build the proving grounds where innovations flourish and to help advance American domestic manufacturing.

The NNMI Mission

"The Network serves the Institutes, the Institutes connect through the Network, and the Program serves the Nation."

Program

Advance American domestic manufacturing innovation by creating an effective manufacturing research and development infrastructure for U.S. industry and academia to solve industry-relevant problems.

Institute

Create and strengthen American manufacturing hubs through sustainable industry-led innovation institutes that create, showcase, and deploy new capabilities.

Network

Maximize the integrated impact of the manufacturing innovation institutes on U.S. manufacturing competitiveness.

Example Institute: Digital Manufacturing

NATIONAL NETWORK FOR MANUFACTURING INNOVATION



1) Clear, unique Institute Focus

Each Institute has a clear mission based on a critical Industry need

Opportunity

A "Digital Manufacturing Renaissance" will revolutionize how products are designed, and processes engineered and validated. Current software tools are expensive, do not talk to each other, and require expertise that does not exist at many manufacturing companies.

Big Idea

Accessible, interoperable, cutting edge, common approach and open source software tools will allow companies to bring new products to market, faster and at lower cost via a "digital thread".

The consortium includes many of America's best manufacturing companies. These companies have committed to use these new tools and to encourage their supply networks – which represent tens of thousands of small manufacturing businesses – to do the same. Through this network, this Institute will drive the adoption of digital manufacturing technologies in a way that will improve the competitiveness of the entire U.S. manufacturing sector.

2) Clear Industry Value Proposition

Each Institute creates value for industry participation and funding

- Applied R&D: Leverage significant government, industry, and academic investments to implement innovative solutions to member challenges
- Digital Manufacturing Commons: Exchange product information and transmit detailed design information on a secure, neutral and IP-safe digital environment
- Workforce Training: Access specialized training to prepare current and future workforces for the latest manufacturing methods and technologies







3) Strong Private-Public Partnership

Each Institute is operated by a consortium; serving a partnership of Industry, Academia and government





Proven talent from numerous state, educational, and vocational institutions:

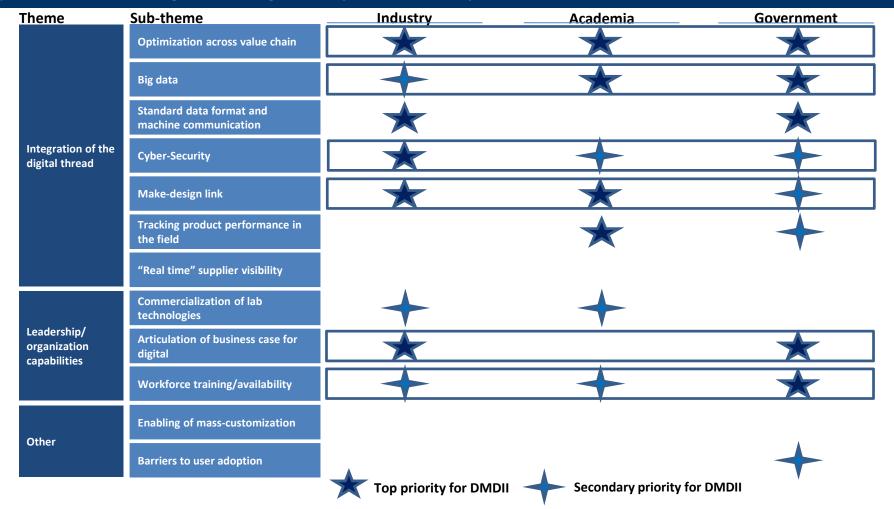


Hundreds of Small and Medium Sized Manufacturing Enterprises (SMEs) seeking to improve competitiveness:



4) Addressing Critical Challenges

By workshops and Technology Roadmaps, Each Institute works on the industry priorities and big challenges only solvable by collaboration



5) Balanced Portfolio of Projects

From Technology Roadmaps and Strategic Investment Plan, Each Institute manages a balanced portfolio of real projects for Industry

Activity

1. First Projects

Identified in proposal and by federal government customer

2. Technology Roadmap

Driven by DMDII Technical Advisory Committee

Result

- First Project Call DARPA AVM Transition
- **Digital Manufacturing Commons** (GE online collaboration platform)
- 1000 Jobs (Workforce Development Initiative)
- Project calls 6, 7 & 8 in each technology thrust area
- Identifies value opportunities from digital manufacturing, and obstacles preventing the value from being realized
- Offers taxonomy and ranking of biggest market pull opportunities

3. Strategic Investment Plan

Driven by DMDII Technical Advisory Committee

- Identifies 13 specific technology investment topics
- Investment plan is structured into problem statements with near-term impact (rather than potential solutions)
- Next Project Call open NOW

The NNMI Vision



"In my State of the Union Address, I asked Congress to build on a successful pilot program and create 15 manufacturing innovation institutes that connect businesses, universities, and federal agencies to turn communities left behind by global competition into global centers of hightech jobs.

"Today, I'm asking Congress to build on the bipartisan support for this idea and triple that number to 45 – creating a network of these hubs and guaranteeing that the next revolution in manufacturing is 'Made in America.'"

- President Barack Obama, July 30, 2013

NATIONAL NETWORK FOR MANUFACTURING INNOVATION

NNMI Authorized: Revitalize American Manufacturing & Innovation Act 118 bipartisan RAMI Bill Sponsors



Rep. Tom Reed R NY-23



Rep. Joe Kennedy D MA-4



Sen. Sherrod Brown D Ohio



Sen. Roy Blunt R Missouri





September 15, 2014 – Passed House 100 Cosponsors (51D, 49R)



December 11, 2014 –
Passed Senate with 2015 Appropriations
18 Cosponsors (10D, 7R, 1I)



December 16, 2014 – Signed By President Obama

Legislative Requirements: A Call To Action

The Revitalize American Manufacturing Innovation Act of 2014 (RAMI) RAMI calls upon the U.S. Secretary of Commerce to establish:

- The "Network for Manufacturing Innovation Program" (Network function) - to convene and support a network of Institutes
- New "Centers for Manufacturing Innovation" (Institutes) using an open topic, open competition process
- The National Program Office at NIST to oversee and carry out the program (coordination, network support, and reporting)

Building the Network: Network Status and FY16 Plans











Selected topic competitions supporting Agency mission – using agency authorities and budgets

FY17-26 – central fund proposed for remaining institutes, via open topic process

Enabling a Manufacturing Renaissance

Huge STEM Education Potential of Digital Mfg.







Opportunities from Digital Manufacturing

Democratization of tools needed to **Design** and **Make**





Shared access to non-profit and commercial makerspaces.





Meet our Future Manufacturers

Inspiration to **Innovation** to **MAKING**Enabled by a **Digital Manufacturing** Renaissance!











There are exactly **10** types of people in this world...

- 1. Those that understand binary
- 10. Those that do not.

Thank you

Connecting with the Advanced Manufacturing National Program Office (AMNPO)

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Twitter: @AdvMfgNPO